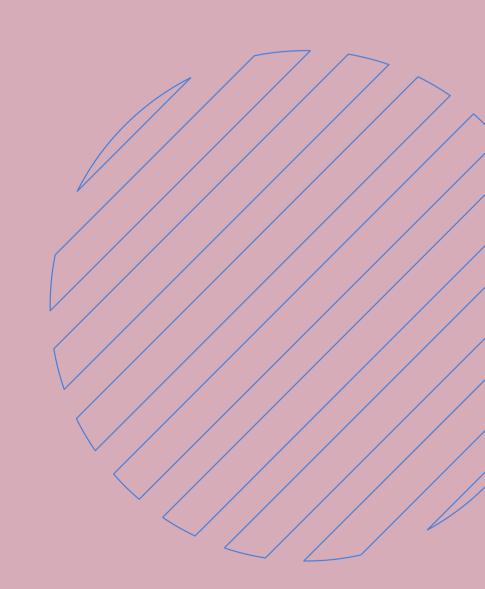


PART II: Big Data Business Frameworkand benchmarking tooling support







Session 3. The DataBench framework: a compelling offering to measure the impact of Big Data Technologies



Panelists



Gabriella Cattaneo
Associate VP, IDC EMEA – EU
Government Consulting



Chiara Francalanci Professor, Politecnico di Milano



Erica Spinoni
Research Analyst, IDC EMEA –
Digital Transformation and
Software



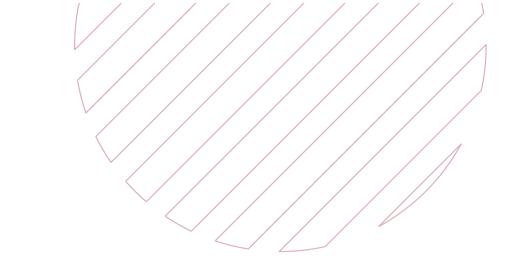
Pierluigi Petrali
Operation Excellence Manager –
Manufacturing R&D, Whirlpool
EMEA



Harald Sehrschön Teamleader R&D, Fill



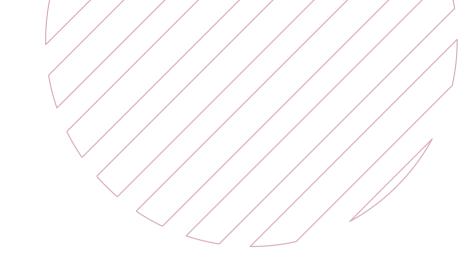
Agenda

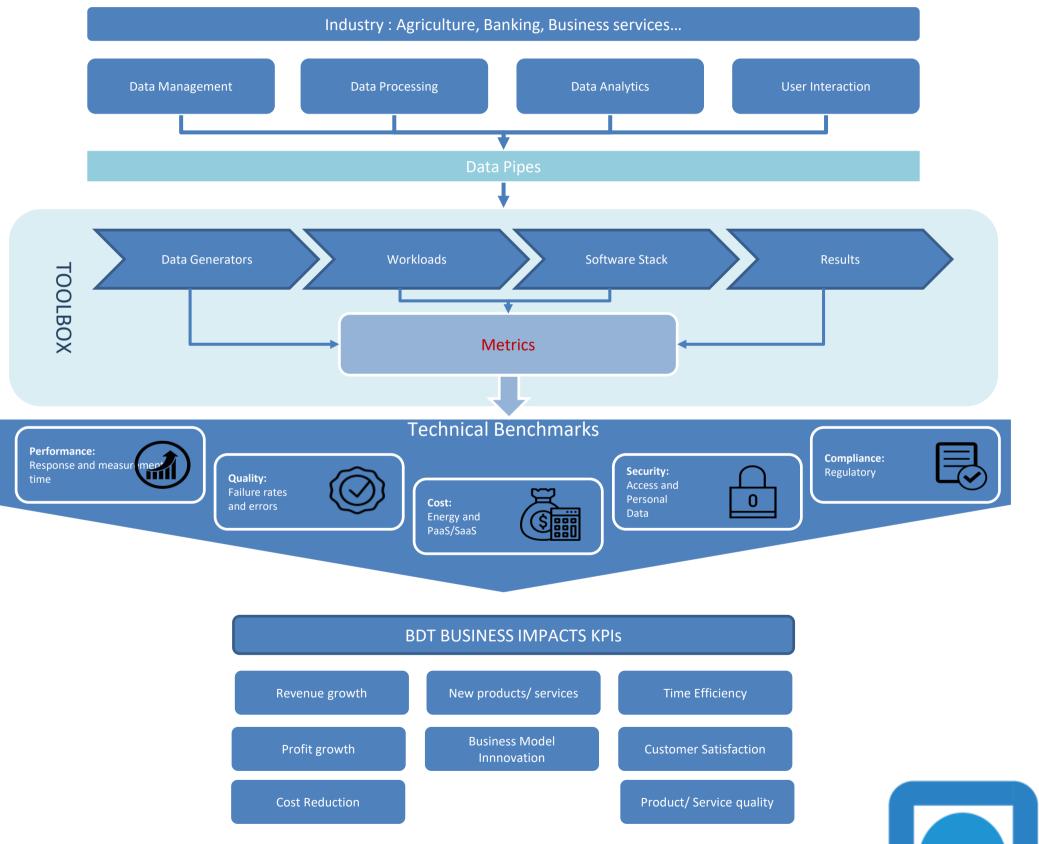


- Benchmarking Big Data: the DataBench Approach, Gabriella Cattaneo, IDC
- Overview of main benchmarks, Erica Spinoni, IDC
- In-depth analysis: the case studies, Chiara Francalanci, Polimi
- Pilot Industry experiences:
 - Whirlpool Pierluigi Petrali
 - Fill Harald Sehrschön



Benchmarking the Business Impact of Big Data Technologies (BDT): the DataBench approach









From KPIs to Benchmarks

KPI	Definition	Metrics	
Revenue increase	Increase in company revenues thanks to the adoption of BDA	Benchmark: % increase	
Profit increase	Increase in company profit thanks to the adoption of BDA	measured as median of	
Cost reduction	Reduction in process costs thanks to the introduction of BDA	the sample	
Time efficiency	Efficient use of time in business processes	Benchmark: average rating on a scale of 1–5 based on the following ratings: • Less than 5% improvement = 1 • 5–9% = 2 • 10–24% = 3	
Product/Service quality	Product/Service features corresponding to users' implied or stated needs and impacting their satisfaction		
Customer satisfaction	A measure of customers' positive or negative feeling about a product or service compared with their expectations		
New Products/ Services launched	A measure of the number of new products and/or services enabled by data-driven innovation and launched by the company after engaging in the Big Data investment		
Business model innovation	Novel ways of mediating between companies' product and economic value creation (for example, moving from traditional sales to service subscription models)	25–49% = 450% or more = 5	



Why DataBench KPIs can be used as Industry Benchmarks of BDT performance

INDUSTRIAL SIGNIFICANCE

EUROPEAN ECONOMIC SIGNIFICANCE

Useful for linking
TECHNICAL and BUSINESS
PERFORMANCE

Because they apply to the actual and emerging needs of specific industries and specific company-size segments

Because they are measured for all the relevant European industries and company-size segments in which Big Data can have the highest impacts

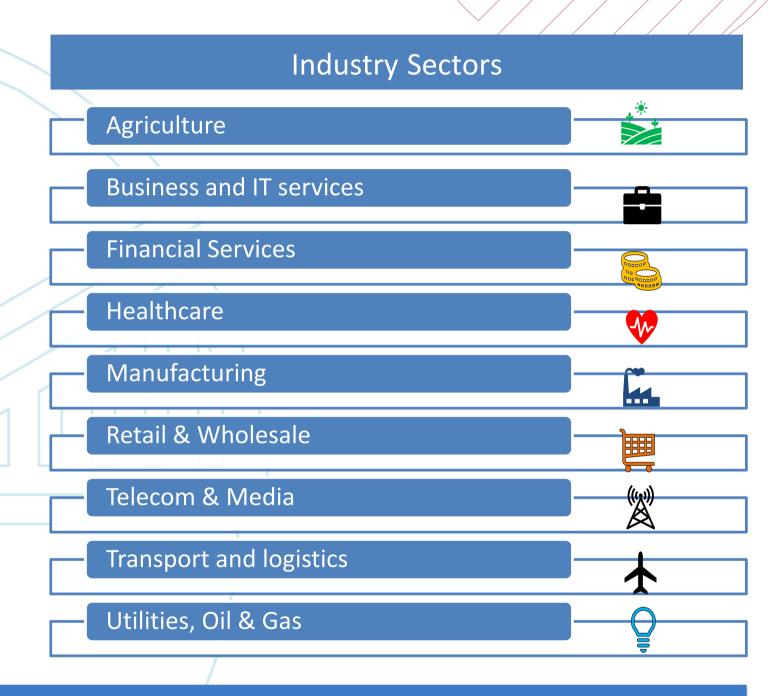
Because they are measured for the main use cases



A sound base of evidence about industrial users' needs

Data collection:

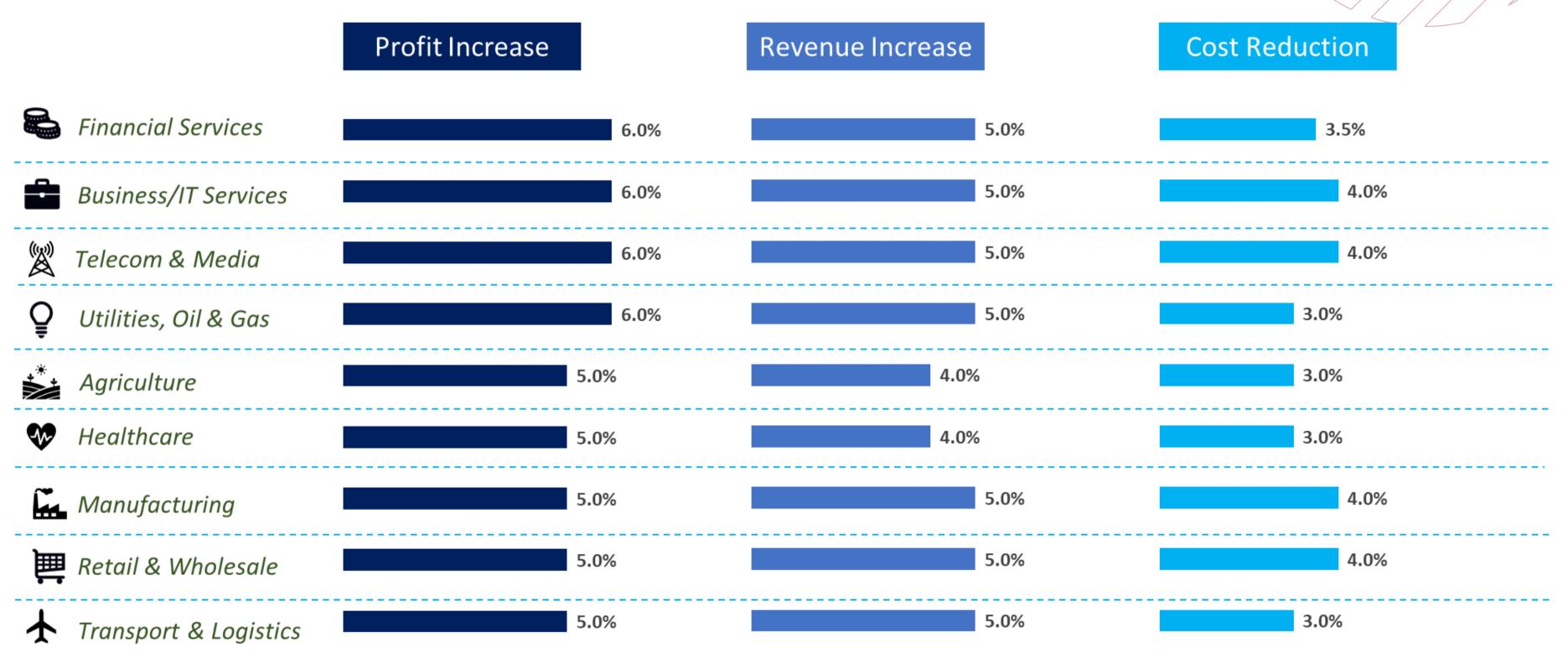
- A survey with European organizations from 9 industries and 5 company size classes (700 interviews)
- A survey of Big Data business pilots in H2020 ICT projects (30 interviews)
- 22 case studies
- Mapping 35 BDA use cases by industry and company size



Benchmarking the business impacts of Big Data technologies is relevant for 90% of European enterprises



BDT Benchmarks for Profit/Revenue increase and Cost reduction by Industry...



Source: DataBench D2.4 – Benchmarks of European and Industrial Significance (December 2019)

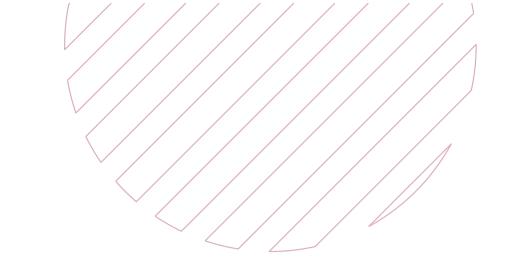


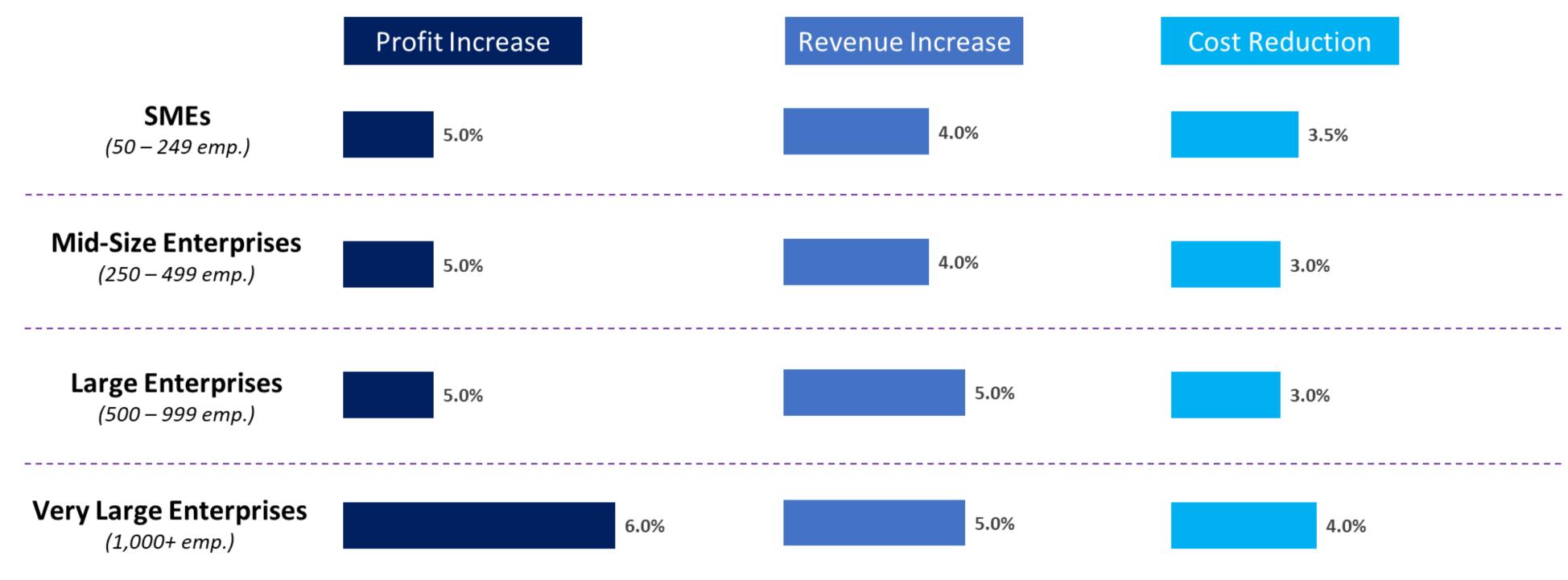
Innovation Benchmarks for leading industries

Median Rating 4 25% – 49% Improvement			Product/Service Quality	Customer Satisfaction	Produc	Customer Satisfaction New t/Service nched	
Median Rating 3 10% – 24% Improvement	# of New Product/Service Launched Product/S Qualit		Time Efficiency	# of New Product/Service Launched	Biz Model Innovation	Time Efficiency	
Median Rating 2 5% – 9% Improvement	Time Efficiency	Biz Model Innovation	Biz Model Innovation				
	Manu	ıfacturing	Busines	s/IT Services	Utilities	s, Oil & Gas	



...and by Company Size

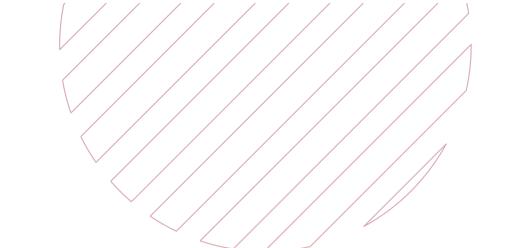




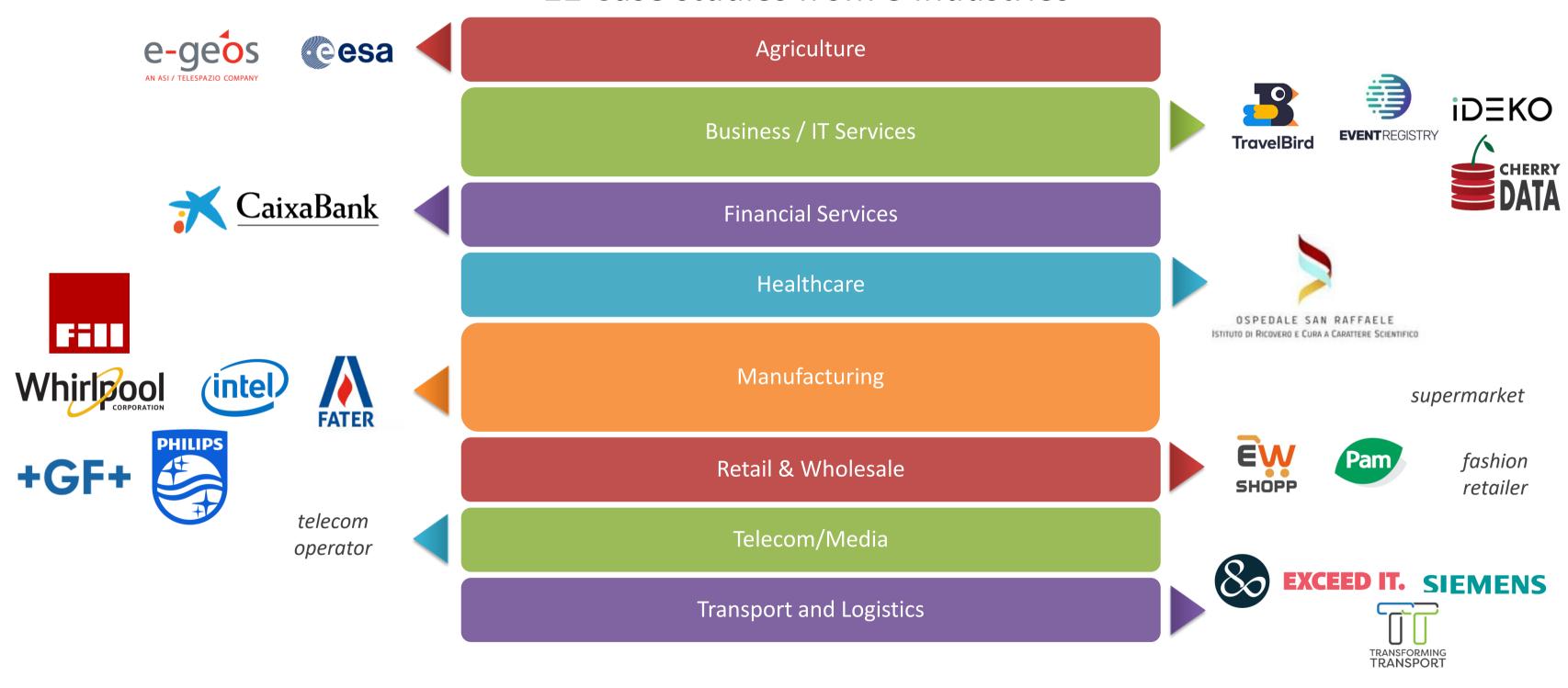
Source: DataBench D2.4 – Benchmarks of European and Industrial Significance (December 2019)



DataBench in-depth analysis of BDT business impacts: the case studies



22 Case studies from 8 Industries





Insights from case studies

- Evidence from case studies is aligned with KPIs and positions business impact in the 4-8% range for profit and revenue improvements
- A new approach to business intelligence: prescriptive and real-time analytics enable the delegation of decision-making to computers
- High awareness of opportunities
- Data are the starting point, data quality and governance are the main concerns
- Only a few projects reach deployment stage
- Most companies believe that it is important to make technical choices that can support long-term change
- IT benchmarking is critically important, but complex



Fireside Chat: the Case Studies



Pierluigi Petrali
Operation Excellence Manager –
Manufacturing R&D
Whirlpool EMEA

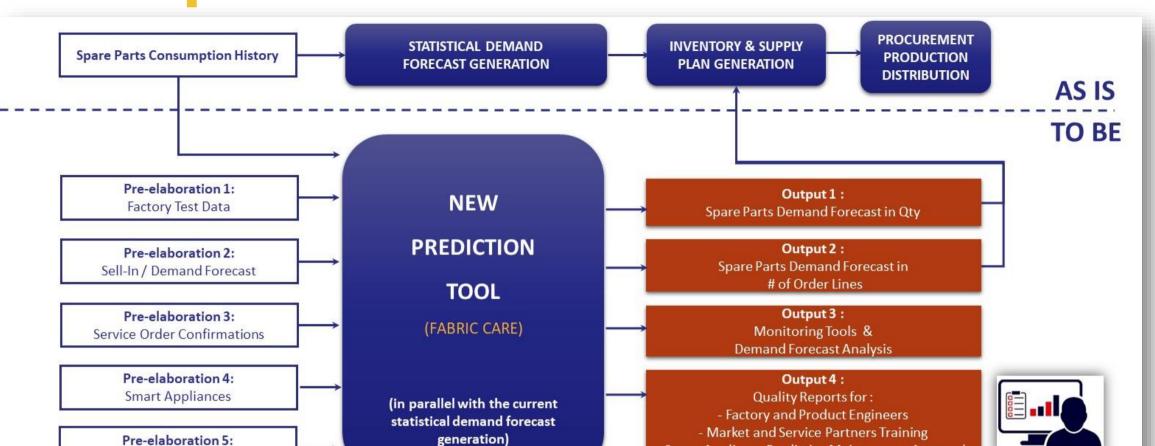


Harald Sehrschön Teamleader R&D Fill

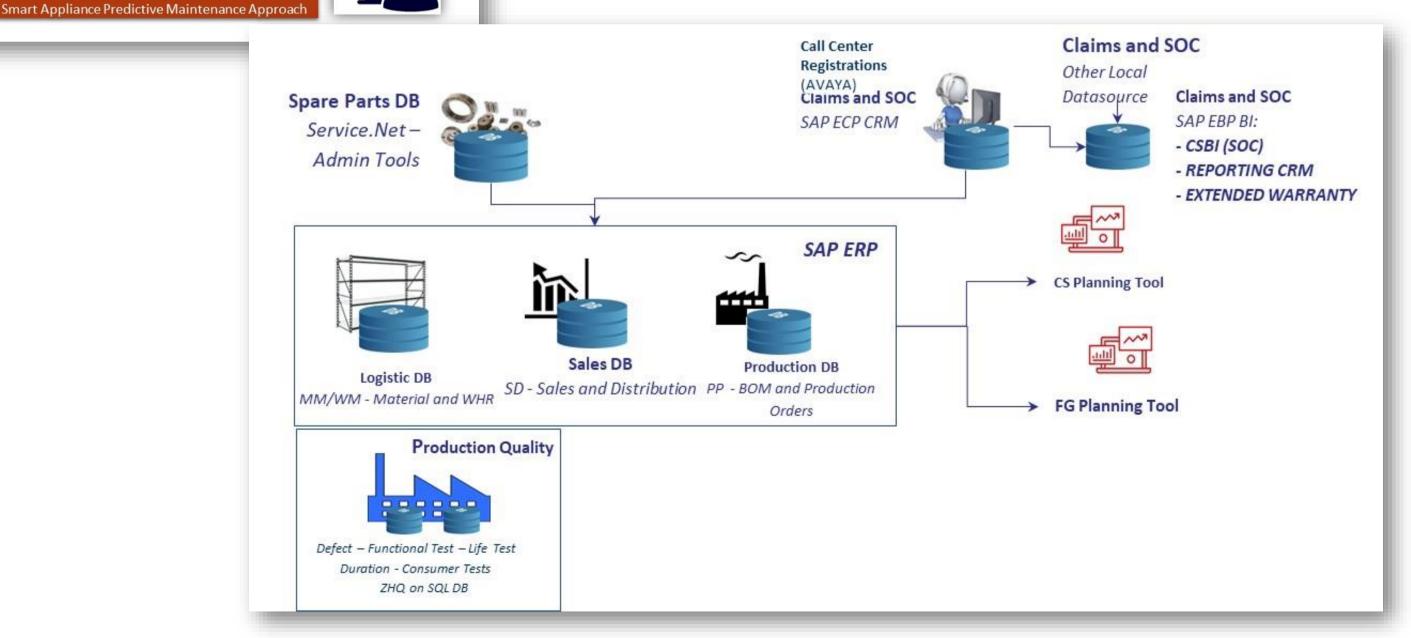


Whirlpool use case

Service Incident Rate





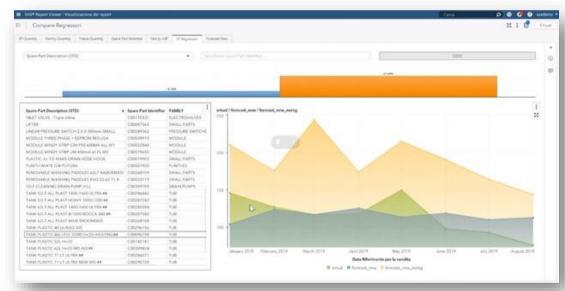


KPIs definition and results



OPERATIONAL

- Demand Forecast Error
- Human Effort for Planning
- Quality of user experience





TACTICAL

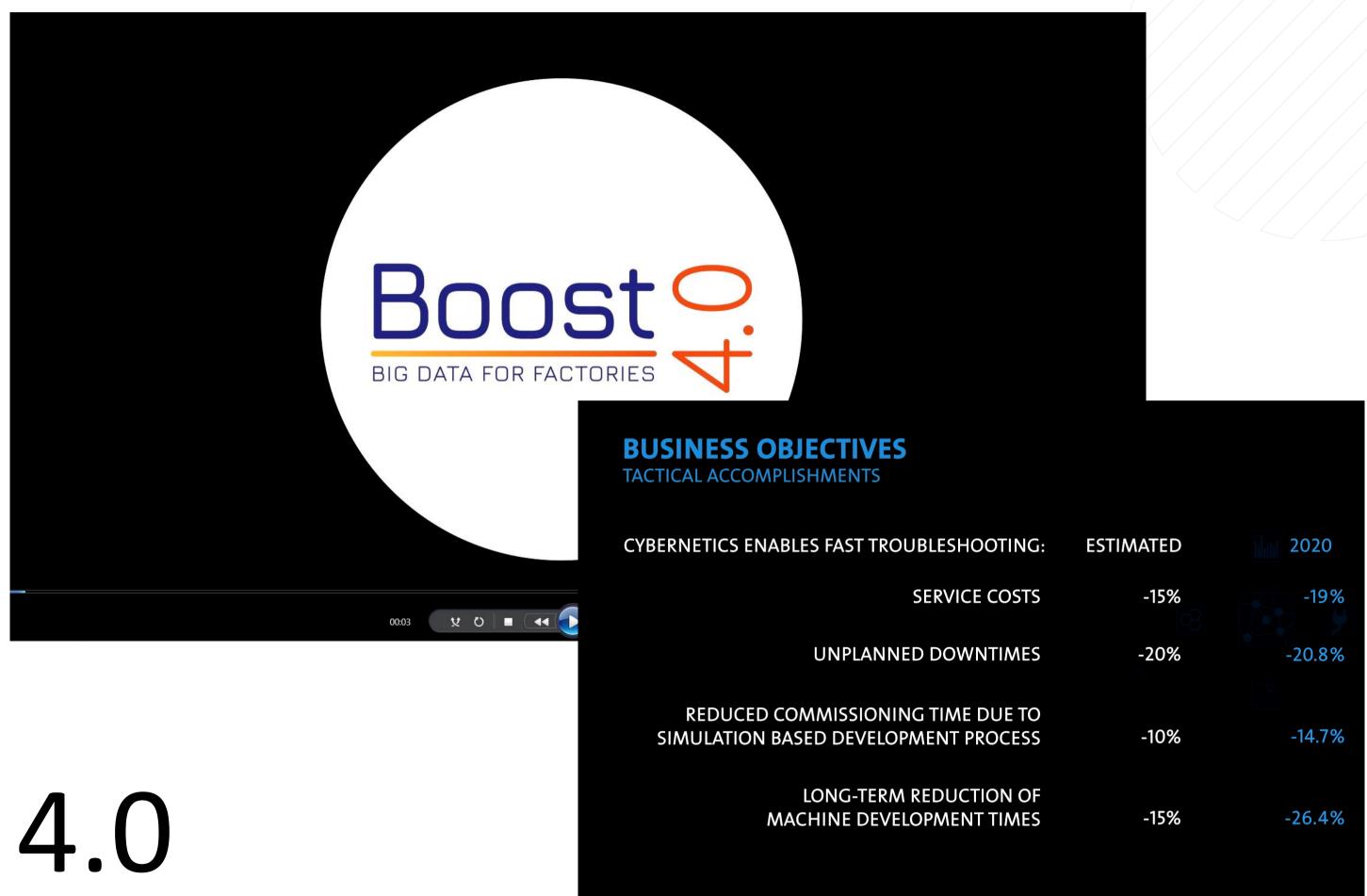
- Spare Part Stock Value
- Plant Service Level



STRATEGICAL

- Lead Time to Consumer
- Inventory Turnover





BO0ST 4.0

UPDATE Video

https://www.youtube.com/watch?v=bDrVpgtBJtE&t=35s

Contacts



www.databench.eu



info@databench.eu



DataBench Project



@DataBench_eu



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BIGDATA VALUE FORUM

EUROPEAN